SEFD Board Packet

28 Dec 2020

- Agenda
- Certificate of Appreciation for Kurt Bahti
- Minutes
 - 23 Nov 2020 not adopted
 - 7 Dec 2020 Adopted
- Acceptance of FY2020 Audit Report
- Approval of Financial Documents
- Reconciliation & Review sheet
- Balance Sheet
- P&L
- Reconciliation Signature page
- Chase Bank Reconciliation
- National Bank Reconciliation
- Hughes Reconciliation detail
 - o Main Share
 - o Checking
 - o High-yield
 - o Premium Yield

Miscellaneous

- Pima County Monthly Tax Report
- Santa Cruz County Monthly Tax Report
- Cash Flow Forecast

Agenda

PURSUANT TO A.R.S. §38.431.02

Notice is hereby given to the General Public that the Sonoita-Elgin Fire District (SEFD) Board of Directors (SEFD is governed by a five-member Board pursuant to A.R.S. §48-803.B) will hold a meeting on Monday, 28 December 2020. The meeting will be held in the BAY at the Fire House at 3173 N. Highway 83, Sonoita, AZ. The meeting is open to the general public and will begin at 9:00 am. local time.

The following agenda items are scheduled for consideration by the SEFD Board of Directors at the board meeting. Action or decisions may or may not be taken on any or all items. Agenda items may or may not be considered in the order listed:

DUE TO COVID-19 FACE MASKS ARE REQUIRED

Roll Call

Pledge of Allegiance

Call to the Public

In light of the anticipated meeting length, covid-19 restrictions, and meeting venue, we are canceling the call to public for this meeting. Members of the public are invited to submit written comments for inclusion in the minutes.

Recognition of Service of former Board Member, Kurt Bahti

Approval of Minutes:

23 November 2020 7 December 2020

Report from the Fire Chief regarding the provision of fire and EMS to the SEFD; management and supervision of the SEFD; and any related items concerning community safety.

Monthly financial reports and consideration of district financial matters pursuant to A.R.S.§48-807: Review and approval of monthly financial reports for Feb 2020 to include: reconciled balance sheet accounts; updated cash flow projections; month-end fund statements, and month-end reports of financial institutions in which the SEFD maintains an account

Action Items:

- 1. Review, discussion, and possible action: Update of survey. Dorney
- 2. Discussion and possible action on finalizing Chief De Wolf's FY2019-2020 Annual Review. (previous agenda)
- 3. Review, discussion, and possible direction to Acting Chief regarding minutes. (previous agenda).
- 4. Presentation of FY2020 Audit by Walker & Armstrong.
- 5. Acceptance of the FY2020 Audit from Walker & Armstrong.
- 6. Review Payroll Audit of Chief DeWolf by Walker & Armstrong.
- 7. Possible executive session for legal advice: Pursuant to ARS Sec. 38- 431.01(A)(3) the Board may vote to go into executive session for discussion or consultation for legal advice with the attorney for the District regarding the audit of PFD IGA payments and compensation paid to Chief DeWolf.

Agenda

- 8. Possible executive session for legal advice: Pursuant to ARS Sec. 38-431.01(A)(3) the Board may vote to go into executive session for discussion or consultation for legal advice with the attorney for the District regarding the report of investigation of toxic workplace environment.
- 9. Adjournment

Governing board members and/or attorney may attend telephonically/digitally.

NOTICE: The Sonoita-Elgin Fire District Board of Directors may go into executive session for the purpose of obtaining legal advice from the fire district's attorney(s) on any of the above agenda items pursuant to A.R.S. §38-431.03(A)(3).

The undersigned hereby attests that a copy of this meeting agenda was duly posted at the following locations:

- A) Sonoita Post Office 3166 N. Highway 83, Suite 1, Sonoita, AZ
- B) <u>WWW.SEFD911.org</u>

Governing bo:	ard meeting agenda dated and posted: 23 December 2020. At 1500 Local T	Гіте
By <u>KC</u>	Kathy L. Goodwin, Admin.	

ppheciation,

With Sincere appreciation for your dedication and your time as a member of the

Board of Directors

of the

Sonoita-Elgin Fire District.

Presented to

Kurt Bahti

on this day, vecember 28, 2020.

Smelle Dues

Minutes of the meeting of the Board of Directors of the Sonoita-Elgin Fire District Monday, November 23, 2020 0900

Call to Order

Roll Call – Dorney, Webber, Archibald by phone, Johnson. Bahti absent.

Pledge of Allegiance

Approval of the Minutes:

28 Sept 2020 – Motion to approve by Dorney, second by Webber with correction, motion carried unanimously.

9 Sept 2020 – Webber, we referred the page number of the policy, do we want to put the policy number? No. Motion to approve by Dorney, seconded by Webber, motion carried unanimously. No voice heard for Archibald, so motion of 3 members.

26 Oct 2020 – Dorney motion to approve the minutes, Archibald seconded. Motion carried unanimously.

29 Oct 2020 – Motion to approve by Webber, seconded by Dorney; motion carried unanimously by 3 members (could not hear Archibald).

Call to the Public -

Mike Wright - Mike prayed over the district, then stated the following: It is with heavy heart that I share these things. I believe the board is guilty of the following: misappropriation of district funds, costing taxpayers untold thousands of dollars; conducting business outside open meeting laws, not only violating the law but the trust we have placed in them; treating district personnel with disdain and creating a hostile work environment they claim they are trying to address; they are working on behalf of disgruntled people instead of the fire district. They are choosing to believe people who are proven to lie and distort the truth. I know this because I've been a victim of one of their lies. She comes to you with allegation about a conversation and you take that as truth without talking to me. Dismissing me from the position of Chaplain, preventing me from coming onto the fire station property, all based on a distorted portrayal of truth. You say you're wanting to conduct a investigation about hostile work conditions and your treatment of me brings that in question. The length of the investigation brings that into question too, certainly doesn't take months to prove a hostile working environment. You are willing to spend unknown amounts of money to try to justify what you have already determined what you are going to do. I believe the parties behind these allegations are disgruntled people whose character are not worthy of trust. It pains me to make these allegations against you and those that have caused these problems, but I don't believe you are acting in the best interests of the district. You have proven that you will do with you want with no regard to anything outside of your viewpoint, so I also don't expect to change one thing by these comments other than letting you know how I feel. We the taxpayers of this district will be here to pay the price of your actions just like we have in the past. Thank you.

Frances Garcia - I decline.

Ralph Garcia – I also decline

Minutes of the meeting of the Board of Directors of the Sonoita-Elgin Fire District Monday, November 23, 2020 0900

Kathe Prentice – Kathe Prentice, I am here for a couple comments. One is, when you are talking with somebody at the fire department or taking testimony regarding what may or may not be happening at the fire department, I encourage you to talk with that individual and ask them about how active they are in the fire department, approximately how many meetings and calls they attend. There are some people who are not around very often and really don't have much of an opinion on what's going on 'cause they are not here that often. There are others that are here weekly and attend all the calls that occur during their shift each week. Someone asked her to speak up as they couldn't hear her. Kathe Prentice – I am here to make a couple comments. When you are interfacing or talking to someone from the fire department to get insight as to what they have been experiencing or observing, I encourage you to ask how active they are within the fire department, how many meetings, how many possible calls they attend monthly just to get an idea of how active they are, we have a broad range of people that work here and that goes from attending a couple calls a year, maybe one call a year to attending numerous calls and meetings. Second point: my family has been here since the early 1900's and I grew up in this community and I wanted to take this opportunity to thank you for letting me serve you and this community. I have been employed, I've been a member of the fire department for 21 years; 4 volunteers, approximately 6 part-time, and 10 career, and had many opportunities to grow with the department. I thank them for that. We have had our challenges in the past, both in becoming transition from volunteer to a district, we've had to go through lawsuits and community upheaval. This upheaval or I should say change is not unusual for us to experience throughout the years. Also, another comment is I've been approached on duty by a nonpartisan member and challenged as to my opinions regarding a couple individuals here, I can't go into detail because of an investigation so... but just to let you know that it caught me very off guard and uh I also with a heavy heart am having to try to deal with that. So thank you for listening to me and thank you for the board for doing what you do. I know it is very difficult especially when there is challenges to be judged as to what your job is - I know you don't get paid for it. Johnson – Thank you for your service.

Report from the Fire District — Calls for the month: A shift had 20, B shift had 20 and C shift had 25. There are no events at this time. The CON is running like it is supposed to. Apparatus — we're doing some repairs, oil changes and such, everything is running pretty good. I am going to have the Ops Chief give a report on personnel; we do have one grant, an extrication grant from the Governor's Office of Highway Safety, for \$30,000, we'll be getting things going with that shortly. (Extrication Tools) Marc Meredith, Acting Operations Chief — since our last meeting we've had 4 new volunteers start their orientation process, we've had 2 people who were in the process complete that and are full members of the department. One of the benefits and challenges of being the type of department that we are, is that often times we're the first place where somebody starts their career and they are able to continue that career. Three of our members, we're very happy, yet at the same time sad to see them go, they have been hired by Tucson Fire. They will start their academy in January. It's a really competitive process, so for us to have three selected is a real testament as to who this district is. Parker King, Anika Payton-Rodriguez, and Kerri Stewart. As you know, one of our firefighter positions has been filled for a

Minutes of the meeting of the Board of Directors of the Sonoita-Elgin Fire District Monday, November 23, 2020 0900

period of time, we're going to go ahead and hire that position permanently, in January, and I'm very pleased to say we've already received 7 applications for that position. If you know anyone who is interested, please do encourage them to apply. Finally, another grant we just received from the Coyote Crisis Collaborative, a state-recognized resource that is charged with helping departments big and small obtain what they need for both daily and disaster operations. We received an approximately \$5,000 grant from them, and the grant is going to go towards purchasing special equipment from Stryker, that's the same company that makes our gurneys, so when we're dealing with cognitively-impaired patients we now have another resource available to us and to them, so they remain safe during transport, and we remain safe while we're transporting them. We should have that equipment in-house by the end of the year. It is a type of cover which allows somebody who is not able to follow our directions to remain safe during transport without having to use more intrusive restraint. It will be a very nice tool to have in our toolbox that we wouldn't have had without this grant.

Monthly Financial Reports were presented by V. Rutter: Vicki Rutter: MS Rutter presented the financial reports to the Board, including the Balance Sheet, Profit & Loss Statement and the Cash Flow Forecast as of October 31, 2020. Archibald, who was on telephone, made some statements but they were not understandable. MS Rutter did advise the Board for the second month in a row that we had a projected deficit. Motion to accept the financials as presented was made by Webber, seconded by Dorney, Motion carried unanimously.

Report by the Board Clerk on the Hughes Federal Credit Union Account – MS Webber advised the Board and community of the process she followed to obtain a pin number for accessing the bank account. During the conversation she advised that the Acting Chief Buonaccorsi and the Auditor felt there should be more signers on the account as there was no contingency plan for events such as the Chief being out of office. There is now a process [for Board members] where transfers can be completed. This item segued into item #3.

Review, discussion and possible action: Check signing/Transfers between accounts: Johnson — Because we had that problem, because we only have one signer on the Board [currently there are two signers on each account — Chief and Clerk] at Palominas, all signatories rest on the Board. That's a model, we have a different model. After discussion, there was a motion to add the Chair become a signer on all the bank accounts. There was also discussion on creating a treasurer position, an item that was not on the agenda. The Chair asked for opinions — Dorney, I am not a fan of this idea. I wouldn't want that responsibility. I think it is a good system the way we have it. I think there needs to be a second person that can sign checks and get statements and things. I suggest that the Chairman be that person. Webber — I'm not really sold on the treasurer; I hadn't thought about that at all. I am in support of what Palominas did — having all the Board members on the account. Archibald — by telephone — do we have a recommendation from the auditors? Webber — The auditors inform me they would like to see all Board members on there [as signers]. Archibald — I think that's a little excessive. I would recommend two Board members and the Chief. Johnson — I 'm okay with that; echoed by Dorney and Webber. Motion to add the Chair [Chris Johnson] as a signer [for total of Chair, Clerk, Chief] and require two

Minutes of the meeting of the Board of Directors of the Sonoita-Elgin Fire District Monday, November 23, 2020

signatures per check was made by Archibald, seconded by Dorney, motion carried unanimously. Webber - We're going to need the minutes to show that we voted and passed it. I can contact the banks and to see how we can do the paperwork. Archibald – it will take a little bit of time.

Review, discussion and possible direction to Acting Chief regarding minutes – This was a holdover from the summer that had been tabled at prior meetings. After a long round and round discussion that really came down to semantics, there was no direction given to the Acting Chief. Johnson stated we'd postpone this to a future meeting and that what is posted to the website will be labeled as a transcription.

Review, discussion and possible action regarding the Board Survey: Motion to table the survey until we finish the investigation was made by Archibald, second by Webber, motion carried unanimously.

Discussion and possible action on status of Chief De Wolf's FY 2019-2020 Annual Review (from previous agenda): Johnson tabled this item.

Review, discussion and possible action to appoint Archibald and Bahti to fill 4-year term of office and consider timeline/process to select successor board members should Bahti and/or Archibald decide not serve the entire term: Johnson - I received an announcement from Kurt Bahti that he is withdrawing from the Board, he is completing his term but does not want to be appointed. Sue, at last I heard is willing to fulfill the term until the investigation is over and we can appoint someone to complete the term. Is that Correct? Archibald – That is correct. Chris, we are also looking at purchasing a home in Cochise County, so if I move to Cochise County I can no longer be on the Board. We do have a process, the same process we used to bring Dorney onto the Board. Admin - There is a formal process to go through for a new board member, there is a 90-day window for the Board to appoint a new board member, if nothing is done that time, the county can appoint a member to our board. Dorney – When we post the availability, is to include a very general guideline of what must be met resident (1 year) and also generally what is expected of a Board member, which I didn't get. Johnson – I believe we have the right to appoint Sue Archibald to extend her term, we know when it's going to end, but I'd rather not have two open vacancies on the Board. It makes it difficult because it makes it a 3person Board. Archibald – I'm okay with that, I'll just resign. Dorney – I move that Sue Archibald be appointed to another term. Seconded by Webber; motion carried by Webber, Dorney, Johnson; Archibald abstaining from the vote. Sue is appointed to a 4-year term.

Review, discussion and possible action for special organizational meeting in early December: Election of officers and give oath of office to Archibald (Johnson will do his on Dec. 1) on Monday, Dec 7, 2020 at 0900.

Minutes of the meeting of the Board of Directors of the Sonoita-Elgin Fire District Monday, November 23, 2020 0900

Archibald – did we give the public and update on the investigation? Johnson, no, not yet. I don't have that. Archibald – that needs to be on every agenda.

Possible executive session for legal advice: Motion by Archibald to go into executive session; second by Webber, motion carried unanimously. Adjourned open session at 1051.

Returned from executive session at 1144

Reminder that everything said in executive session is confidential.

Review, discussion and possible action to authorize audit of PFD IGA payments and compensation paid to Chief De Wolf to be performed by the District's auditing firm Walker & Armstrong requested to be presented in conjunction with the District's annual audit. Motion by Webber, second by Dorney, motion carried unanimously. Archibald was no longer in the meeting.

Adjournment – Motion by Webber,	second by	Dorney,	motion	carried	l unanim	ously.
,					*	

Minutes approved on 28 December 2020, ______, Board Clerk.

Winutes to the special meeting of the Board of Directors of the Sonoita-Elgin Fire District Monday, 7 Dec 2020 0930

Call to order

Pledge of Allegiance

Roll Call - Webber, Dorney, Johnson present

Oath of Office - Susan Archibald, having been appointed by the Board of Directors at the November meeting, completed her Oath of Office. Archibald signed the Oath and took her seat on the Board.

Disclosure Statement – Both newly elected Johnson and appointed Archibald completed their disclosure forms.

Acknowledgement of Open Meeting Law – Archibald singed her acknowledgement of having reviewed the AZ Open meeting Law prior to her appointment.

Discussion and possible action on selection of Board Officers -

Webber, I nominate Chris Johnson to be Board Chair; second by Dorney, motion carried unanimously.

Dorney, I nominate Reba Webber as Board Clerk, second by Archibald, motion carried unanimously.

Adjournment – Motion by Archibald, second by Dorney, motion carried unanimously.

Minutes approved on 28 Dec 2020, Roba Webber, Board Clerk.



Acceptance of Audit Report for FY2019-2020 Sonoita-Elgin Fire District Board of Director's Meeting 28 December 2020 9 a.m.

We the undersigned members present at the meeting of 28 December 2020, hereby acknowledge that we have reviewed and accepted the Audit Report as presented by Jay Parke of Walker & Armstrong of Tucson, Arizona.

Reba Webber Clerk

Chris Johnson, Chair

Annette Dorney, member-at-large

Kurt Bahti, member-at-large

Sue Archibald, member-at-large



Administrative Review of Sept 2020 Financial Documents Sonoita-Elgin Fire District Board of Directors Meeting 3173 Hwy 83, Sonoita, AZ 28 Dec 2020 9 a.m.

Approval of Financial Documents as presented to the Board of Directors of the Sonoita-Elgin Fire District for the month of November 2020.

We the undersigned Board members of the Sonoita-Elgin Fire District, hereby acknowledge that we have reviewed and accepted the November 2020 financial reports as presented.

Susan Archibald, member

Hoha Toloke

Kurt Bahti, Member

Reba Webber, Clerk

Christopher Johnson, Chair

Annette Dorney, member

Sonoita-Elgin FD Balance Sheet As of November 30, 2020

	Α	В	С	D	E
1					
2				ASSETS	
3			Ba	nk Accounts	
4				Chase Checking	1,196.97
5				Chase Savings	225,162.35
6				Hughes Checking	126,290.94
7				Hughes High Yield	2,015.64
8				Hughes Main Share	57.69
9				Hughes Premium	126,131.70
10				National Bank Money Market	13,563.80
11				Petty Cash	<u>700.00</u>
12				Subtotal Bank Accounts	<u>495,119.09</u>
13					
14				Accrued Taxes	
15				Pima County Treasurer	13,822.76
16				SCC Treasurer	<u>291,826.50</u>
17				Subtotal Accrued Taxes	<u>305,649.26</u>
18					
19				TOTAL ASSETS	800,768.35
20					
21				EQUITY	
22			Fu	nd Balance - Unrestricted	755,177.36
23			Re	tained Earnings	377.22
24			Ne	t Income July-November	<u>45,213.77</u>
25				TOTAL EQUITY	800,768.35

Sonoita-Elgin FD Profit & Loss Budget vs. Actual for the five months ended November, 30 2020

	Α	В	С	D E	F	-	J
1							Target~42%
2				Nov 20	July - Nov 20	Annual Budget	% of Budget
3	Bud	dget	ted Income/Expense				
4		Buc	dgeted Income				
5			Santa Cruz County Taxes	291,825.28	403,883.60	937,762.00	43.07%
6			Pima County Taxes	11,535.94	70,513.97	124,044.00	56.85%
7			FDAT - Santa Cruz	0.00	0.00	50,856.00	0.0%
8		Ì	FDAT - Pima County	2,269.07	13,820.10	24,808.00	55.71%
9			Fire Suppression	0.00	35,000.00	35,000.00	100.0%
10			EMS Support	0.00	1,836.00	2,200.00	83.46%
11			Ambulance Revenue	26,808.33	111,911.10	270,000.00	41.45%
12			PPE Purchase	0.00	0.00	9,254.00	0.0%
13			Interest Income	25.20	467.31	800.00	58.41%
14			Rental Income	0.00	0.00	400.00	0.0%
15			Prior Year Carryforward	0.00	0.00	38,136.00	0.0%
16			Total Budgeted Income	332,463.82	637,432.08	1,493,260.00	42.69%
17							
18		Buc	lgeted Expenses				
19			Salaries	48,704.82	227,548.92	625,787.00	36.36%
20			Sick Time Pay	0.00	632.95	9,400.00	6.73%
21			Vacation/Holiday	7,131.21	29,756.56	45,000.00	66.13%
22			Transport Stipend	4,440.26	26,576.61	78,400.00	33.9%
23			Payroll Taxes	2,314.66	10,610.22	30,000.00	35.37%
24			PSPRS	4,539.10	27,151.48	75,000.00	36.2%
25			ASRS	1,360.03	6,628.00	15,500.00	42.76%
26			Employee Health Insurance	5,006.18	25,046.09	71,400.00	35.08%
27			Physicals & Exams	291.67	291.67	8,800.00	3.31%
28			Workmans Comp Expense	0.00	12,465.00	34,600.00	36.03%
29			Clothing Allowance	60.80	839.77	8,400.00	10.0%
30			Training	-270.00	8,891.12	25,217.00	35.26%
31			EMS Consumables	1,206.67	272.82	15,000.00	1.82%
32			Maintenance Plans	0.00	0.00	4,500.00	0.0%
33			Oral Hydration Fluids	0.00	0.00	1,200.00	0.0%
34			Fire Prevention Education	0.00	963.97	1,000.00	96.4%
35			Office Expense & Postage	382.83	1,416.81	10,000.00	14.17%
36			Recruitment & Retention	-66,00	5,966.79	11,000.00	54.24%
37			Payroll Preparation	407.67	1,793.00	4,500.00	39.84%
38			Ambulance Billing	1,454.96	10,563.35	21,600.00	48.9%
39			Equipment Rental	152.37	661.21	1,800.00	36.73%
40			Internet Provider	80.69	1,238.04	3,300.00	37.52%
41			Bank Charges	45.86	336.31	800.00	42.04%
42			Background Checks	120.00	200.00	1,200.00	16.67%
43			Legal Fees	4,023.50	13,567.25	7,800.00	173.94%
44			Accounting	0.00	5,000.00	8,500.00	58.82%
45			Bookkeeper	1,250.00	6,250.00	15,000.00	41.67%
46			Telephone	1,000.29	5,347.84	14,000.00	38.2%
47	T	T	Batteries & Repair	0.00	0.00	3,000.00	0.0%

Sonoita-Elgin FD Profit & Loss Budget vs. Actual for the five months ended November, 30 2020

	Α	В	С	D E	F	G		J
1						П		Target~42%
2				Nov 20	July - Nov 20	П	Annual Budget	% of Budget
48			Computer & IT Support	250.00	5,149.48	П	4,000.00	128.74%
49			Dispatch	0.00	7,564.98	╌	5,100.00	148.33%
50		-	Utilities	900.61	4,934.97	П	17,000.00	29.03%
51			Insurance	6,888.00	13,776.00	П	30,000.00	45.92%
52			Fuel	198.23	4,571.31	П	26,000.00	17.58%
53			Building & Grounds & Pests	40.00	2,846.68	П	9,000.00	31.63%
54			Vehicle Maintenance	1,966.10	16,065.08	1-1	36,500.00	44.01%
55			Equipment Replacement	0.00	153.24	-	10,000.00	1.53%
56			Station & Fire Supplies	0.00	6,177.02		10,000.00	61.77%
57			Suppression Foam	0.00	0.00	Н	3,600.00	0.0%
58			Interest Expense	0.00	0.00	Н	500.00	0.0%
59			Computer & Radio	0.00	313.52	Н	4,000.00	7.84%
60			Communication to Residents	0.00	246.32	Н	500.00	49.26%
61		-	Financial Stability Reserve	0.00	0.00	Н	52,313.00	0.0%
62		-	Membership Dues & Subscriptions	250.00	1,730.66	Н	4,000.00	43.27%
63		 	PPE Expense	0.00	0.00	Н	9,254.00	0.0%
64			Miscellaneous	0.00	720.78	Н	3,237.00	0.070
65			Capital Payments - Apparatus	0.00	80,973.21	Н	80,992.00	99.98%
66			Capital Payment - Ambulance	0.00	22,816.29	Н	23,297.00	97.94%
67		-	Capital Outlay - PPE	0.00	0.00	Н	6,500.00	0.0%
68		<u> </u>	SCBA's	0.00	0.00	Н	9,000.00	0.0%
69			Total Budgeted Expenses	94,130.51	598,055.32	Н	1,493,260.00	40.05%
70			Total budgeted Expenses	54,130.31	390,033.32	Н	1,493,200.00	40.05%
71			Net Budgeted Income	238,333.31	39,376.76	Н	0.00	400 00/
72			Net budgeted filcome	230,333.31	39,3/0./0	Н	0.00	100.0%
73			Understanded Transport / Evropes			Н		
74		II II ro I	Unbudgeted Income/Expense			Н		
75		On	oudgeted Income Palominas Fire District	0.00	14 65 60	Н		
76				0.00	14,625.00	Н		
			Fire Suppression Excess	1,626.30	8,586.47	Н		
77			Grant Revenue Safer Grant 2016	4,030.98	4,030.98	Н		
78				18,400.00	33,520.00	Н		
79			Donations	0.00	1,100.00	Н		
80			Total Unbudgeted Income	24,057.28	61,862.45	Н		
81	\dashv	# B . W				Н		
82		Uni	oudgeted Expenses		45.550.04	Н		
83	_		Palominas FD-Chief Salary	0.00	17,333.36	Н		
84			Wildland Labor	436.48	8,212.08	Н		
85			Safer 2016 Expenses	4,640.00	30,480.00	Н		
86			Total Unbudgeted Expenses	5,076.48	56,025.44	Ц		
87						Ц		
88			Net Unbudgeted Income	18,980.80	<u>5,837.01</u>	Ц		
89			NI-LO II 7	App Sa a a a a a a a a a a a a a a a a a	21 1000 EC - 31 etc. 1000 man	Ц		100
90			Net Overall Income	<u>257,314.11</u>	45,213.77	Ц	0.00	100.0%



SONOITA-ELGIN FIRE DISTIRCT

RECONCILIATION & REVIEW

November 2020

Bank Statements (Hughes Federal Credit Union, Chase Bank, & National Bank)

Reconciled by

Date of reconciliation December 15th, 2020

Sonoita-Elgin FD Reconciliation Detail

Chase Checking, Period Ending 11/30/2020

Туре	Date	Num	Name	Clr	Amount	Balance	
Beginning Baland Cleared Tran	sactions					8,664.87	
	d Payments - 11 i		Halm (Deals Vel. Eine Dant	v	E 000 00	r 000 00	
Check	10/30/2020	2081	Helmet Peak Vol. Fire Dept.	X X	-5,000.00	-5,000.00	
Check	10/30/2020	2082	Rita Ranch Automotive & Tire		-1,628.38	-6,628.38	
Check	10/30/2020	2080	Vicki J Rutter	Х	-1,250.00	-7,878.38	
Check	10/30/2020	2083	Rita Ranch Automotive & Tire	Х	-704.85	-8,583.23	
Check	11/17/2020		Nationwide	Х	-358.98	-8,942.21	
Check	11/17/2020	000/	Nationwide	Х	-357.10	-9,299.31	
Check	11/23/2020	2084	Sonoita-Elgin Fire District	Х	-120,000.00	-129,299.31	
Transfer	11/23/2020		NL C	Х	-33,000.00	-162,299.31	
Check	11/30/2020		Nationwide	Х	-372.94	-162,672.25	
Check	11/30/2020		Nationwide	X	-371.78	-163,044.03	
Check	11/30/2020			Х _	-39.86	-163,083.89	
Total Chec	ks and Payments				-163,083.89	-163,083.89	
Deposits a	nd Credits - 2 ite	ms					
Transfer	11/04/2020			Х	105,823.98	105,823.98	
Transfer	11/09/2020			Х _	49,792.01	155,615.99	
Total Depo	sits and Credits			_	155,615.99	155,615.99	
Total Cleared	Transactions			_	-7,467.90	-7,467.90	Ŵ.
Cleared Balance					-7,467.90	1,196.97	4 A S
Uncleared Tr						j	, Ex
Deposits a Transfer	nd Credits - 1 iter 11/30/2020	m			291,826.50	291,826.50	
Total Depo	sits and Credits			_	291,826.50	291,826.50	
Total Unclear	ed Transactions			_	291,826.50	291,826.50	
Register Balance a	s of 11/30/2020				284,358.60	293,023.47	
New Transac							
Спескs an Check	d Payments - 2 ite 12/15/2020	ems	Nationwide		-349.84	-349.84	
Check	12/15/2020		Nationwide	_	-347.96	-697.80	
Total Checl	ks and Payments				-697.80	-697.80	
Deposits a Transfer	nd Credits - 1 iter 12/10/2020	m			13,822.76	13,822.76	
	sits and Credits			-	13,822.76	13,822.76	
•				-			
Total New Tra	nsactions			-	13,124.96	13,124.96	
					297,483.56	306,148.43	

Sonoita-Elgin FD Reconciliation Detail Chase Savings, Period Ending 11/30/2020

Туре	Date	Num	Name	Clr	Amount	Balance	
Beginning Balar	nce					173,309.61	
Cleared Tra	nsactions						
Deposits	and Credits - 4 ite	ems					
Transfer .	11/23/2020			Х	33,000.00	33,000.00	
Deposit	11/24/2020			Х	448.24	33,448.24	
Deposit	11/30/2020			Х	4.50	33,452.74	
Deposit	11/30/2020			Х	18,400.00	51,852.74	
Total Dep	osits and Credits			_	51,852.74	51,852.74	
Total Cleare	ed Transactions			_	51,852.74	51,852.74	
Cleared Balance				_	51,852.74	225,162.35	r, r.X.H.
Register Balance	as of 11/30/2020			_	51,852.74	225,162.35	Å. 7
Ending Balance					51,852.74	225,162.35	

Sonoita-Elgin FD Reconciliation Detail National Bank Money Market, Period Ending 11/30/2020

Туре	Date	Num	Name	Cir	Amount	Balance
Beginning Bal	ance					41,143.84
	ransactions					
Checks	s and Payments - 3 it	ems				0.040.05
Check	10/28/2020		National Bank of Arizona	Х	-6,340.95	-6,340.95
Check	11/23/2020	592	Sonoita-Elgin Fire District	Х	-35,000.00	-41,340.95
Check	11/30/2020			Χ _	-6.00	-41,346.95
Total C	hecks and Payments				-41,346.95	-41,346.95
Deposi	its and Credits - 7 ite	ะเการ				
Deposit	11/04/2020			Х	66.00	66.00
Deposit	11/04/2020			Х	1,706.82	1,772.82
Deposit	11/09/2020			Х	2,133.43	3,906.25
Deposit	11/13/2020			Х	2,656.22	6,562.47
Deposit	11/24/2020			Х	2,902.03	9,464.50
Deposit	11/24/2020			Х	4,300.98	13,765.48
Deposit	11/30/2020			Х	1.43	13,766.91
Total D	eposits and Credits			_	13,766.91	13,766.91
Total Clea	ared Transactions			_	-27,580.04	-27,580.04
Cleared Baland	ce			_	-27,580.04	13,563.80
Register Balan	ce as of 11/30/2020				-27,580.04	13,563.80
New Tran						
	its and Credits - 2 its	ems			75.00	75.00
Deposit	12/07/2020				75.00 844.78	919.78
Deposit	12/07/2020			_	U44.70	
Total D	eposits and Credits			_	919.78	919.78
Total New	v Transactions			-	919.78	919.78
Ending Balan	ce				-26,660.26	14,483.58
-				•		

1:45 PM

12/15/20

Sonoita-Elgin FD Reconciliation Detail

Hughes Main Share, Period Ending 11/30/2020

Туре	Date	Num	Name	Cir	Amount	Balance
Beginning Balance Cleared Balance						57.69 57.69
Register Balance as of	11/30/2020			_		57.69
Ending Balance				=		57.69

1:46 PW 12/15/20

Sonoita-Elgin FD

Reconciliation Detail

Hughes High Yield, Period Ending 11/30/2020

Type	Date	Num	Name	Clr	Amount	Balance	
Beginning Balance Cleared Balance						2,015.64 2,015.64	M2.10
Register Balance as o	f 11/30/2020					2,015.64	JAN .
Ending Balance						2,015.64	•

Sencita-Elgin FD Reconciliation Detail

Hughes Premium, Period Ending 11/30/2020

Туре	Date	Num	Name	Clr	Amount	Balance	
Beginning Balan Cleared Tra	nsactions	<i>t</i>				161,131.70	
Checks a Transfer	nd Payments - 1 i 11/12/2020	tem		Х	-35,000.00	-35,000.00	
Total Che	cks and Payments				-35,000.00	-35,000.00	
Total Cleare	d Transactions				-35,000.00	-35,000.00	/ M.
Cleared Balance					-35,000.00	126,131.70	1. 12 12 12 12 12 12 12 12 12 12 12 12 12
Register Balance	as of 11/30/2020				-35,000.00	126,131.70	
Ending Balance				_	-35,000.00	126,131.70	

Sonoita-Elgin FD Reconciliation Detail Hughes Checking, Period Ending 11/30/2020

Туре	Date	Num	Name	Cir	Amount	Balance
Beginning Balance Cleared Trans				-		41,654.74
Checks and	d Payments - 44	ł items				
Check	10/15/2020	2764	Palominas Fire District	Χ	-378.15	-378.15
Check	10/15/2020	2762	Airgas USA, LLC	Х	-55.77	-433.92
Check	10/16/2020	2773	AERO Med Claims	Х	-2,112.20	-2,546.12
Check	10/30/2020	2774	EMI Health	Х	-7,688.10	-10,234.22
Check	10/30/2020		Public Safety Personnel Retirement System	Х	-3,471.33	-13,705.55
Check	10/30/2020	2778	Sidney Lex Felker, PC	Х	-2,568.75	-16,274.30
General Journal	10/30/2020	10013	Karina Hilliard	Х	-1,020.00	-17,294.30
General Journal	10/30/2020	10013	Peter Vasquez	Х	-960.00	-18,254.30
Check General Journal	10/30/2020 10/30/2020	2786 10013	Principal Life Insurance Company Jade Deforest	Х	-852.96	-19,107.26
Check	10/30/2020	2776	Verizon Wireless	X X	-640.00	-19,747.26
General Journal	10/30/2020	10013	Parker King	X	-561.83	-20,309.09
Check	10/30/2020	2781	CenturyLink	X	-480.00 -438,59	-20,789.09
General Journal	10/30/2020	10013	Kerri L Stewart	X	-430.59 -320.00	-21,227.68
Check	10/30/2020	2777	Aflac	X	-320,00 -238.82	-21,547.68 -21,786.50
Check	10/30/2020	2784	GreatAmerica Financial Services	X	-127.21	-21,913.71
Check	10/30/2020	2780	Sonoita Valley Water Co	Х	-98.04	-22,011.75
Check	10/30/2020	2783	Mountain Empire Rotary Club	Х	-96.00	-22,107.75
General Journal	10/30/2020	10013	Bill Bruyn	X	-75.02	-22,182.77
Check	10/30/2020	2775	Colonial Life	Х	-72.44	-22,255.21
Check	10/30/2020	2782	Verizon Wireless	X	-60.12	-22,315.33
Check	10/30/2020	2785	Lawley Automotive Group	Х	-44.50	-22,359.83
Check	10/30/2020	2779	Valley Imaging Solutions	X	-33.90	-22,393.73
General Journal	11/13/2020	EFT	Paychex DirDep/RCX	X	-20,274.00	-42,667.73
General Journal	11/13/2020	EFT	Paychex Taxpay	X	-5,301.79	-47,969.52
General Journal	11/13/2020	10013	Parker King	Χ	-1,303.48	-49,273.00
General Journal	11/13/2020	EFT	Paychex Invoice	Χ	-219.84	-49,492.84
Check	11/16/2020	2792	SSVEC	Χ	-820,42	-50,313.26
Check	11/16/2020	2803	Bound Tree Medical	Χ	-403.40	-50,716.66
Check	11/16/2020	2787	Simpson Computer Services	Χ	-250.00	-50,966.66
Check	11/16/2020	2802	Voyager Fleet System	Χ	-198.23	-51,164.89
Check	11/16/2020	2796	Rita Ranch Automotive & Tire	Х	-121.73	-51,286.62
Check	11/16/2020	2791	TransWorld Network	Χ	-80.69	-51,367.31
Check	11/16/2020	2797	FX Tactical	Х	-60.80	-51,428.11
Check	11/16/2020	2805	Arizona Department of Public Safety	X	-60.00	-51,488.11
Check	11/16/2020	2795	Arizona Department of Public Safety	Х	-60.00	-51,548.11
Check	11/16/2020	2794	Airgas USA, LLC	Х	-55.77	-51,603.88
Check	11/16/2020	2801	Santa Cruz County Landfill	Х	-40.00	-51,643.88
Check	11/16/2020	2800	Merles Automotive Supply	Х	-3.20	-51,647.08
Check	11/17/2020		Public Safety Personnel Retirement System	Χ	-3,233.61	-54,880.69
Check	11/17/2020		Arizona State Retirement System	Χ	-1,354.76	-56,235.45
General Journal	11/30/2020	EFT	Paychex DirDep/RCX	Χ	-22,772.96	-79,008.41
General Journal	11/30/2020	EFT	Paychex Taxpay	X X	-5,851.75	-84,860.16
General Journal	11/30/2020	EFT	Paychex Invoice	Х _	-187.83	-85,047.99
	s and Payments				-85,047.99	-85,047.99
	nd Credits - 19 if 11/01/2020	tems		V	2.22	
Deposit Deposit	11/01/2020			X	0.30	0.30
Deposit Deposit	11/06/2020			X	653.08	653.38
Deposit Deposit	11/09/2020			X	820.60	1,473.98
Deposit Deposit	11/10/2020			X	1,280.76	2,754.74
Deposit Deposit	11/11/2020			X	721.23	3,475.97
Deposit Deposit	11/11/2020				340.25	3,816.22
Transfer	11/12/2020			X X	1,639.87 35,000.00	5,456.09 40,456.09
Deposit	11/13/2020			X	652.67	
Deposit	11/13/2020	,		X	1,334.60	41,108.76
Deposit Deposit	11/16/2020			X	356.97	42,443.36 42,800.33
•	11/16/2020			X	3,125.45	42,800.33 45,925.78
Deposii				X	,3,125.45 70.19	45,925.78 45,995.97
Deposit Deposit	11/2.5/2020			/\	(V. 15)	40.550.57
Deposit	11/23/2020 11/23/2020					
Deposit Deposit	11/23/2020	592	Sonoita-Elgin Fire District	Χ	1,830.84	47,826.81
Deposit		592 2084	Sonoita-Elgin Fire District Sonoita-Elgin Fire District			

Sonoita-Elgin FD Reconciliation Detail

Hughes Checking, Period Ending 11/30/2020

Туре	Date	Num	Name	Clr _	Amount	Balance
Deposit Deposit	11/30/2020 11/30/2020			X X _	1,626.30 1,972.55	205,285.25 207,257.80
Total Depos	its and Credits			_	207,257.80	207,257.80
Total Cleared					122,209.81	122,209.81
Cleared Balance					122,209.81	163,864.55
Uncleared Tra	nsactions				•	$\int_{\epsilon}^{\epsilon}$
	d Payments - 45	items				200.00
General Journal	04/15/2019	10005	Michael Doris		-320.00	-320.00
General Journal	07/15/2019	0	Benjamin Beyerle		-99.89	-419.89
General Journal	07/15/2019	2320	John Hisey-Long		-96.19	-516.0
Check	08/29/2019	2399	Lincare Holdings, Inc.		-90.00	-606.0
General Journal	11/29/2019	10008	Madeleine Pier		-99.90	-705.9
	12/31/2019	10000	Jacob Rosson		-414.41	-1,120.3
Seneral Journal	01/31/2020	10003	Jacob Rosson		-233.11	-1,353.5
Seneral Journal		0	Aaron K Sapienza		-317.00	-1,670.5
General Journal	02/14/2020		Erik Ceron		-379.35	2,049.8
General Journal	07/15/2020	0			-300.08	-2,349.9
General Journal	07/15/2020	0	Parker King		-143.22	-2,493.1
General Journal	07/15/2020	0	Jacob Rosson		-122.76	-2,615.9
General Journal	07/15/2020	0	Bill Bruyn		-261.11	-2,877.0
General Journal	08/14/2020	0	Aaron Carranza		-295.61	-3,172.6
General Journal	09/30/2020	0	Chase Newham			-3,332.6
Seneral Journal	09/30/2020	10012	Austin Dail		-160.00	
General Journal	09/30/2020	10012	Shannon Dooley		-160.00	-3,492.6
Check	10/15/2020	2766	Sigtronics Corporation		-29.30	-3,521.9
	11/16/2020	2788	Insone Insurance Services		-6,888.00	-10,409.9
Check		2799	Sidney Lex Felker, PC		-4,023.50	-14,433.
Check	11/16/2020		AERO Med Claims		-1,854.96	-16,288.
Check	11/16/2020	2793			-452.50	-16,740.
Check	11/16/2020	2789	Stryker Tasking!		-291.67	-17,032.
Check	11/16/2020	2798	Evolve Tactical		-250.00	-17,282.
Check	11/16/2020	2790	Arizona Department of Health Services		-6,603.28	-23,885.8
Check	11/30/2020	2809	EMI Health		-3,320.13	-27,205.9
Check	11/30/2020		Public Safety Personnel Retirement System			-29,047.
Check	11/30/2020	2807	Elite Sales and Service LLC		-1,841.17	-30,820.
General Journal	11/30/2020	10013	Parker King		-1,773.60	
Check	11/30/2020		Arizona State Retirement System		-1,365.30	-32,186.
Check	11/30/2020	2816	Vicki J Rutter		-1,250.00	-33,436.
General Journal	11/30/2020	10013	Peter Vasquez		-1,040.00	-34,476.
General Journal	11/30/2020	10013	Jade Deforest		-960.00	-35,436.
	11/30/2020	2817	Principal Life Insurance Company		-766.02	-36,202.
Check		2810	Verizon Wireless		-561.83	-36,763.
Check	11/30/2020				-438.46	-37,202.
Check	11/30/2020	2811	CenturyLink		-342.71	-37,545.
Check	11/30/2020	2806	Quill Corporation		-320.00	-37,865.
General Journal	11/30/2020	10013	Kerri L Stewart		-320.00	-38,185.
General Journal	11/30/2020	10013	Karina Hilliard		-295.00	-38,480.
Check	11/30/2020	2812	ZOLL Medical Corporation		-238.82	-38,718.
Check	11/30/2020	2815	Aflac			-38,878
General Journal	11/30/2020	10013			-160.00	-39,031
Check	11/30/2020	2818	GreatAmerica Financial Services		-152.37	
Check	11/30/2020	2813	Sonoita Valley Water Co		-80.19	-39,111
General Journal	11/30/2020	10013	Jonathan Turner		-80.00	-39,191
	11/30/2020	2808	Colonial Life		-72.44	-39,263
Check Check	11/30/2020	2814	Valley Imaging Solutions		40.12	-39,304
Total Chec	ks and Payments	3			-39,304.00	-39,304
	and Credits - 1 it 11/30/2020	em			1,730.39	1,730
Deposit Total Depo	sits and Credits				1,730.39	1,730
•	red Transactions				-37,573.61	-37,573
Register Balance					84,636.20	126,290
DEGISION DAIGING (20 01 1110012020					

LIZ GUTFAHR
Treasurer
MARIA ACUNA
Chief Deputy

COUNTY TREASURER SANTA CRUZ COUNTY

P.O. Box 1150 Nogales, Arizona 85628 Tel. (520) 375-7980 Extension 7967 TDD (520) 761-7816

Sonoita Fire District P.O Box 322 Sonoita AZ 85637

Monthly Statement

Opening Balance	November-20		\$ 105,823.98
State Pool Investment		0.15 1.07	1.22
Levied Revenue Earned			
	104346 104361 104380 104404 104421 104440 104457 104469 104492 104508 104524 104545 104563 104563 104600 104617	123,088.83 6,327.94 14,837.07 8,044.42 6,214.52 10,642.98 15,779.33 15,293.90 10844.55 9888.24 13,761.89 9928.63 7464.46 23666.79 3923.81 2688.12 9429.8	291,825.28
Check#	47584	(105,823.98)	(105,823.98)
Journal Entries		н	, ,
Ending Balance	Nov-20		\$ 291,826.50

Sonoita Fire District T52-2063 Sonoita-Elgin Fire District

Please contact Patty Ibarra Ext 7966 if there are any questions or problems





Pima County Treasurer

Sonoita-Elgin Fire District

ARMS # 507200, TCMS String: 500.50720.10.10000.10000 Remittance of Revenue Collected for the Period: NOV-2020 As of DEC 15, 2020

RECEIVED of Beth Ford, Pima County Treasurer, check in the amount of

\$ 13,822.76

Real Estate Taxes	Amount	
Tax Year 2007	-	
Гах Year 2020	11,398.27	
Tax Year 2019	96.33	
Гах Year 2018	-	
Гах Year 2017	-	
Гах Year 2016	-	
Гах Year 2015	-	
Гах Year 2014	-	
Гах Year 2013	=	
Tax Year 2012	-	
Гах Year 2011	-	
Гах Year 2010	-	
Tax Year 2009	-	
Tax Year 2008	_	
Tax Year 2008	Subtotal Real Estate Taxes	11,494.60
Tax Year 2008 Personal Property Taxes Collected	Subtotal Real Estate Taxes Amount	11,494.60
		11,494.60
Personal Property Taxes Collected		11,494.60
Personal Property Taxes Collected Tax Year 2007	Amount	11,494.60
Personal Property Taxes Collected Fax Year 2007 Fax Year 2020	Amount - 22.44	11,494.60
Personal Property Taxes Collected Tax Year 2007 Tax Year 2020 Tax Year 2019	Amount - 22.44	11,494.60
Personal Property Taxes Collected Fax Year 2007 Fax Year 2020 Fax Year 2019 Fax Year 2018	Amount - 22.44	11,494.60
Personal Property Taxes Collected Tax Year 2007 Tax Year 2020 Tax Year 2019 Tax Year 2018 Tax Year 2017	Amount - 22.44	11,494.60
Personal Property Taxes Collected Tax Year 2007 Tax Year 2020 Tax Year 2019 Tax Year 2018 Tax Year 2017 Tax Year 2016	Amount - 22.44	11,494.60
Personal Property Taxes Collected Tax Year 2007 Tax Year 2020 Tax Year 2019 Tax Year 2018 Tax Year 2017 Tax Year 2016 Tax Year 2015	Amount - 22.44	11,494.60
Personal Property Taxes Collected Tax Year 2007 Tax Year 2020 Tax Year 2019 Tax Year 2018 Tax Year 2017 Tax Year 2016 Tax Year 2015 Tax Year 2014	Amount - 22.44	11,494.60
Personal Property Taxes Collected Tax Year 2007 Tax Year 2020 Tax Year 2019 Tax Year 2018 Tax Year 2017 Tax Year 2016 Tax Year 2015 Tax Year 2014 Tax Year 2013	Amount - 22.44	11,494.60
Personal Property Taxes Collected Tax Year 2007 Tax Year 2020 Tax Year 2019 Tax Year 2018 Tax Year 2017 Tax Year 2016 Tax Year 2015 Tax Year 2014 Tax Year 2013 Tax Year 2012	Amount - 22.44	11,494.60
Personal Property Taxes Collected Tax Year 2007 Tax Year 2020 Tax Year 2019 Tax Year 2018 Tax Year 2017 Tax Year 2016 Tax Year 2015 Tax Year 2014 Tax Year 2013 Tax Year 2012 Tax Year 2011	Amount - 22.44	11,494.60

Sonoita-Elgin Fire District

ARMS # 507200, TCMS String: 500.50720.10.10000.10000 Remittance of Revenue Collected for the Period: NOV-2020 As of DEC 15, 2020

RECEIVED of Beth Ford, Pima County Treasurer, check in the amount of

\$ 13,822.76

In-Lieu Taxes Collected	Amount	
Гах Year 2007	_	
Tax Year 2014	-	
Гах Year 2013	-	
Tax Year 2012	-	
Tax Year 2011	-	
Tax Year 2010	-	
Tax Year 2010	-	
Tax Year 2009	-	
Tax Year 2009	-	
Tax Year 2008	-	
Interest Allocation	-	
	Subtotal In-Lieu Taxes Collected	-
Fire District Assistance	Amount	
Tax Year 2007		
Tax Year 2020	2,280.01	
Гах Year 2019	21.56	
Гах Year 2018	(14.43)	
Tax Year 2017	(9.75)	
Tax Year 2016	(5.89)	
Tax Year 2015	(2.44)	
Гах Year 2014	-	
Гах Year 2013	-	
Гах Year 2012	0.01	
Tax Year 2011	-	
Гах Year 2010	-	
Гах Year 2009	-	
Tax Year 2008	-	
	Subtotal Fire District Assistance	2,269.07
Investment Income	Amount	
Interest Allocation	17.75	
	Subtotal Investment Income	17.75
	Grand Total	13,822.76

Sonoita-Elgin Fire District Cash Flow Forecast July 1, 2020 through June 30, 2021 Budgeted Revenues Fire District Tax Santa Cruz County Fire District Assistance Fire District Tax Santa Cruz County Fire District Tax Fire District Tax Santa Cruz County Fire District Tax Fire District	Actual July 2020 1,861 1,861 1,861 279 279 279 279 279 279 279 279 279 279	PURPOSE OF THE Actual Actua	E CASH FLO THE CI THE CI Actual Actual	FLOW FORECAST E CUMULATIVE CA Actual Actual October Novemb 2020 2020 2020 2020 40,734 11,55 40,734 11,55 9,053 2,26 23,266 26,86	ATIVE CASH BALANG Actual Forecast November December 2020 2020 2020 2020 2020 2020 291,825 100,526 11,536 5,049	TO SHOW A 1 BALANCE Forecast F- December J 2020	ALL CASH E MUST NC Forecast F January F 2021	THE CUMULATIVE CASH BALANCE MUST NOT GO BELOW ZERO Actual Actual Forecast Forecast Forecast Forecast Forecast Actual Actual Forecast Forecast Forecast Forecast 2020 2020 2020 2021 2021 2021	ELOW ZERC Forecast F	ON A MO	BA BA	SIS. Forecast June 2021	
Cash Flow Forecast	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2		1,836 26,184 2	2tual A tober No. 020	vE CASH Figure Fi	BALANCE orecast Facember J 2020	MUST NC orecast F lanuary F 2021	or Go BEL Forecast F February	OW ZERC	orecast April 2021		Forecast June 2021	
Budgeted Revenues Fire District Tax Santa Cruz County Fire District Tax Santa Cruz County Fire District Assistance Tax Santa Cruz County Fire Suppression Income EMS Support Ambulance Revenues Fire Suppression Income Fire Suppress	20 20 20 20 20 20 20 20 20 20 20 20 20 2		33 3 3 4 00 0 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		ctual F- rember De 2020 2020 204,825 11,536							Forecast June 2021	
Budgeted Revenues Budgeted Revenues	20 20 00 00 00 00 00 00 00 00 00 00 00 0	S S S S S S S S S S S S S S S S S S S	33 34 00 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		ctual Freehor De 2020 2020 2020 2021,825 11,536							Forecast June 2021	
Budgeted Revenues 2020	10	S S S S S S S S S S S S S S S S S S S			/ember De 2020 2020 2020 291,825 11,536			ebruary 2021	-	April 2021	May	June 2021	
Budgeted Revenues 2020	2020 1,568 1,568 1,861 171 35,000 18,040 18,040	1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			2020	2021	2021	7000	2021	-	2021	
Eudgeted Revenues Fire District Tax Santa Cruz County Fire District Assistance Tax Santa Cruz County Fire District Assistance Tax Santa Cruz County Fire Suppression Income EMS Support Ambulance Revenues Interest Income Prior Year Carryforward Prior Year Carryforward Total Budgeted Revenues Fire Support Ambulance Revenues Interest Income Prior Year Carryforward Fental Income Prior Year Carryforward Transport Stipend Faras Salaries Cortification Fransport Stipend Payroll Taxes PSPRS ASRS Employee Health Insurance Physicals Workman's Compensation Clothing Allowance Training	1,568 1,861 171 35,000 279 279 56,919								707		2021	_	Total
Fire District Tax Santa Cruz County Pima County Fire District Assistance Tax Santa Cruz County Pima County Fire Suppression Income EMS Support Ambulance Revenues Fire Suppression Income EMS Support Ambulance Revenues Fire Suppression Income Fire	1,568 1,861 171 35,000 18,040 18,040 279 279 48,392												
Santa Cruz County Pima County Fire District Assistance Tax Santa Cruz County Pima County Fire Suppression Income EMS Support Ambulance Revenues Interest Income Prior Year Carryforward Prior Year Carryforward Prior Year Carryforward Fire Budgeted Operating Expenses Salaries Salaries Salaries Salaries Salaries Salaries Fransport Stipend Payroll Taxes PSPRS Employee Health Insurance Physicals Workman's Compensation Clothing Allowance Training	1,568 1,861 171 35,000 18,040 18,040 56,919												
Fire District Assistance Tax Santa Cruz County Pima County Pima County Fire Suppression Income EMS Support Ambulance Revenues PPE Purchase Interest Income Rental Income Rental Income Rental Income Prior Year Carryforward Total Budgeted Revenues Salaries Salaries Salaries Salaries Fire Suppression Income Rental Income Rental Income Rental Income Rental Income Rental Income Prior Year Carryforward From Year Carryforward From Year Carryforward From Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Solok Pay Vacation/Holiday Fransport Stipend Fayroll Taxes Fayroll T	1,861 171 35,000 18,040 279 279 56,919			9,053	11,536	100,526	48,053	28,463	19,198	179,485	127,795	30,359	937,762
Fire District Assistance Tax Santa Cruz County Pima County Pima County Fire Suppression Income EMS Support Ambulance Revenues PPE Purchase Interest Income Rental Income Prior Year Carryforward Prior Year Carryforward Rental Income Prior Year Carryforward Total Budgeted Revenues Salaries Salaries Salaries Salaries Sick Pay Vacation/Holiday Transport Stipend Payroll Taxes PSPRS FASRS Employee Health Insurance Physicals Workman's Compensation Clothing Allowance Training FIMS Consumables	279 279 279 56,919			9,053		5,049	2,625	4,990	6,537	23,441	8,949	1,939	124,044
Santa Cruz County Pima County Fire Suppression Income EMS Support Ambulance Revenues PPE Purchase Interest Income Prior Year Carryforward Prior Year Carryforward Budgeted Operating Expenses Salaries Salaries Salaries Salaries Fay Vacation/Holiday Transport Stipend Payroll Taxes PSPRS ASRS Employee Health Insurance Physicals Workman's Compensation Clothing Allowance Training Fire Supposed Health Insurance Physicals Workman's Compensation Clothing Allowance Fire Supposed Health Insurance Fire Suppression Clothing Allowance Fire Suppression Fire	279 279 56,919 48,392			9,053									
Pima County Fire Suppression Income EMS Support Ambulance Revenues PPE Purchase Interest Income Rental Income Prior Year Carryforward Prior Year Carryforward Total Budgeted Revenues Budgeted Operating Expenses Salaries Salaries Salaries Salaries Fransport Stipend Payroll Taxes PSPRS FRS FRS Employee Health Insurance Physicals Workman's Compensation Clothing Allowance Training FINS Consumables	279 279 279 56.919			9,053		25,428						25,428	50,856
Fire Suppression Income EMS Support Ambulance Revenues PPE Purchase Interest Income Prior Year Carryforward Prior Year Carryforward Total Budgeted Revenues Salaries Salaries Salaries Salaries Sick Pay Vacation/Holiday Transport Stipend Payroll Taxes PSPRS FRS Employee Health Insurance Physicals Workman's Compensation Clothing Allowance Training FRIS Consumables	35,000 18,040 279 56,919 48,392			23,266	2,269	1,141	425	888	1,291	6,281	479	484	24,808
EMS Support Ambulance Revenues PPE Purchase Interest Income Rental Income Prior Year Carryforward Total Budgeted Revenues Salaries Salaries Salaries Sick Pay Vacation/Holiday Transport Stipend Payroll Taxes PSPRS Employee Health Insurance Physicals Workman's Compensation Clothing Allowance Training EMS Consumables	18,040 279 56,919 48,392			23,266									35,000
Ambulance Revenues PPE Purchase Interest Income Rental Income Prior Year Carryforward Total Budgeted Revenues Budgeted Operating Expenses Salaries Salaries Sick Pay Vacation/Holiday Transport Stipend Payroll Taxes PSPRS Employee Health Insurance Physicals Workman's Compensation Clothing Allowance Training FINS Consumables	18,040 279 56,919 56,919			23,266								364	2,200
PPE Purchase Interest Income Rental Income Prior Year Carryforward Total Budgeted Revenues Budgeted Operating Expenses Salaries Salaries Salaries Salaries Salaries Fransport Stipend Payroll Taxes PSPRS FRS FRS FRS FRS FRS FRS FRS FRS FRS F	279 56.919 48,392			129	26,808	22,149	20,198	23,346	28,783	29,962	15,983	17,534	270,000
Rental Income Prior Year Carryforward Prior Year Carryforward Total Budgeted Revenues Budgeted Operating Expenses Salaries Salaries Sick Pay Vacation/Holiday Transport Stipend Payroll Taxes PSPRS Employee Health Insurance Physicals Workman's Compensation Clothing Allowance Training EMS Consumables	56.919			129								9,254	9,254
Rental Income Prior Year Carryforward Total Budgeted Revenues Budgeted Operating Expenses Salaries Salaries Salaries Sick Pay Vacation/Holiday Transport Stipend Payroll Taxes PSPRS Employee Health Insurance Physicals Workman's Compensation Clothing Allowance Training EMS Consumables	56.919		1 1 1 1		25	29	29	29	37	37	18	40	800
Prior Year Carryforward Total Budgeted Revenues 1.4 Budgeted Operating Expenses 6 Sick Pay Vacation/Holiday Transport Stipend Payroll Taxes PSPRS ASRS Employee Health Insurance Physicals Workman's Compensation Clothing Allowance Training EMS Consumables	56,919		1			70	40	20				270	400
Total Budgeted Revenues 1.4 Budgeted Operating Expenses 6 Salaries Salaries Sick Pay Vacation/Holiday Transport Stipend Payroll Taxes PSPRS Employee Health Insurance Physicals Workman's Compensation Clothing Allowance Training EMS Consumables	56,919											38,136	38,136
Total Budgeted Revenues 1.4 Budgeted Operating Expenses 6 Salaries Salaries Salaries 6 Sick Pay Vacation/Holiday Transport Stipend Payroll Taxes PSPRS PSPR	48,392												
Budgeted Operating Expenses Salaries Sick Pay Vacation/Holiday Transport Stipend Payroll Taxes PSPRS ASRS Employee Health Insurance Physicals Workman's Compensation Clothing Allowance Training EMS Consumables	48,392		46,836	179,006	332,464	154,430	71,408	57,773	55,846	239,206	153,224	123,808	1,493,260
Salaries Sick Pay Vacation/Holiday Transport Stipend Payroll Taxes PSPRS ASRS Employee Health Insurance Physicals Workman's Compensation Clothing Allowance Training EMS Consumables	48,392												
Sick Pay Vacation/Hollday Transport Stipend Payroll Taxes PSPRS ASRS Employee Health Insurance Physicals Workman's Compensation Clothing Allowance Training EMS Consumables	100	38,038	46,579	45,835	48,705	25,000	25,000	55,000	55,000	55,000	61,295	61,943	625,787
Vacation/Holiday Transport Stipend Payroll Taxes PSPRS ASRS Employee Health Insurance Physicals Workman's Compensation Clothing Allowance Training EMS Consumables	1 20 4	633				855	855	855	855	855	1,710	2,782	9,400
Payroll Taxes Payroll Taxes PSPRS ASRS Employee Health Insurance Physicals Workman's Compensation Clothing Allowance Training EMS Consumables	1,284	6,010	5,050	4,281	7,131	3,429	3,429	3,429	1,152	1,152	1,326	1,326	45,000
Payroll Taxes PSPRS ASRS Employee Health Insurance Physicals Workman's Compensation Clothing Allowance Training EMS Consumables	5,995	5,208	5,555	5,377	4,440	6,582	6,582	6,582	6,582	8,723	7,787	8,985	78,400
ASRS Employee Health Insurance Physicals Workman's Compensation Clothing Allowance Training EMS Consumables	2,352	1,652	2,087	2,204	2,315	3,287	3,514	2,311	2,278	2,573	2,899	2,527	30,000
ASRS Employee Health Insurance Physicals Workman's Compensation Clothing Allowance Training EMS Consumables	982	9,603	6,287	5,741	4,539	11,169	6,141	2,178	6,144	8,273	6,390	7,553	75,000
Employee Health Insurance Physicals Workman's Compensation Clothing Allowance Training EMS Consumables	1,321	1,273	1,363	1,310	1,360	1,341	1,329	1,217	1,246	1,266	1,280	1,193	15,500
Physicals Workman's Compensation Clothing Allowance Training EMS Consumables	5,838	6,044	1,907	6,250	5,006	2,960	2,960	5,960	5,960	2,960	6,914	9,640	71,400
Workman's Compensation Clothing Allowance Training EMS Consumables					292							8,508	3,800
Clothing Allowance Training EMS Consumables		9,168	3,297				6,443	9,262			6,430		34,600
Training EMS Consumables	457	168		96	61	36	247	3,085	80	75	1,025	3,142	8,400
EMS Consumables	170	2,443		6,250	-270	639	639	1,659	1,003	1,930	5,292	5,462	25,217
	495	26	(1,571)	87	1,207	1,192	1,161	1,446	602	3,866	2,696	3,765	15,000
39 Maintenance Plans												4,500	4,500
Oral Hydration Fluids												1,200	0007,1
Fire Prevention Education	581		383	1	000	070	100	0.00	200	124	4 408	2 165	10,000
Office Expense & Postage	(3	6 = 20	1.47	//c	282	1,046	00 2	1,500	002	2 6	2, 20	, 0 , 0 , 0 , 0 , 0	11,000
43 Recruitment & Retention 11,000	(45)	2,509	250	342	(00)	3,207	750	784	341	278	285	445	4,500
Ambulance Billing	2 420	1 834	4 722	2 112	1 455	1 179	1714	1 593	626	2.112	2.353	1.461	21,600
Ambulance billing	497	1,004	107	107	152	127	127	127	127	127	127	377	1,300
Equipment Kental	171	171	121	171	70	2000	2000	2000	218	303	300	471	3,300
Internet Provider	10	210	1 00	222	0 0	252	3 4	2 4	200	0.00	22.02	222	800
40 Bank Charges 600	76	*0	000	7,	120	9	>	-		180	100	099	1,200
background checks	8		1100	002	020	3							13,567

Sonoita-Eigin Fire District		A	B		ш	L	9	H	_	ſ	×	1	×	z	0	۵
Cash Flow Forecast	-	Sonoita-Elgin Fire District		PURF	OSE OF 1	E CASH	FLOW FORECAST IS	ECAST IS	TO SHOW	ALL CASH	NG :	CASH OUT	Z	A MONTHLY BASI	SIS.	
Duly 1, 2020 through June 30, 2021	2	Cash Flow Forecast				THE	CUMULA	CUMULATIVE CASH BALANCE	I BALANCE	TON TRUM	00	BELOW ZERO	Ċ			
Other Financing Sources Other Financing Sources Unbudgeted Revenue Palominas Fire District Fire Suppression Excess Grant Revenue Safer Grant 2016 Apparatus Sales Miscellaneous Income Donations Total Unbudgeted Revenue Wildland Labor Wildland Expenses Safer 2016 Expenses Total Unbudgeted Expenses Net Unbudgeted Revenue & Expenses Total Unbudgeted Expenses Net Unbudgeted Revenue & Expenses Total Unbudgeted Expenses Net Unbudgeted Revenue & Expenses Net Unbudgeted Revenue & Expenses And Overall Income (Loss) Ocash on Hand Cash on Hand Differences Differences Total Unbudgeted Expenses Total Unbudgeted Expenses And Overall Income (Loss) Ocash on Hand Differences Differenc	m	July 1, 2020 through June 30, 2021														
Budget Budget	4			Actual	Actual	Actual	Actual	Actual	Forecast F	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
Other Financing Sources Dibudgeted Revenue Dibudgeted Revenue Elie Suppression Excess Carart Revenue Elie Suppression Excess Carart Revenue Elie Suppression Excess Carart Revenue Elie Safer Grant 2016 Elie Suppression Excess Carart Revenue Elie Safer Grant 2016 Elie Safer Grant 2016 Elie Safer Grant 2016 Elie Safer Content	2		Budget	July	1		October N	November December	ecember	January	February	March	April	May	June	
Other Financing Sources Unbudgeted Revenue Fire Suppression Excess Grant Revenue Safer Grant 2016 Apparatus Sales Miscellaneous Income Donations Total Unbudgeted Expenses Wildland Labor Wildland Expenses Safer 2016 Expenses Total Unbudgeted Expenses Net Unbudgeted Revenue & Expenses Net Unbudgeted Revenue & Expenses Net Unbudgeted Revenue & Expenses Net Unbudgeted Revenue & Expenses Net Unbudgeted Revenue & Expenses Net Overall Income (Loss) Ogsh on Hand Zet, 763	9	2	020-2021	2020	2020	2020	2020	2020	2020	2021	2021	2021	2021	2021	2021	Total
Other Financing Sources Unbudgeted Revenue Palominas Fire District Fire Suppression Excess Grant Revenue Safer Grant 2016 Apparatus Sales Miscellaneous Income Donations Total Unbudgeted Expenses Wildland Labor Wildland Expenses Safer 2016 Expenses Total Unbudgeted Expenses Not Unbudgeted Revenue & Expenses Total Unbudgeted Expenses Net Unbudgeted Revenue & Expenses Net Unbudgeted Revenue & Expenses Oash on Hand Cash on Hand Cash on Hand Date Overall Income (Loss) Oash on Hand Cash on Hand Date Overall Revenue & Expenses Cash on Hand Date Overall Revenue & Expenses	7															
Unbudgeted Revenue Fire Suppression Excess Grant Revenue Safer Grant 2016 Apparatus Sales Miscellaneous Income Donations Total Unbudgeted Expenses Wildland Labor Wildland Expenses Safer 2016 Expenses Total Unbudgeted Expenses Net Unbudgeted Revenue & Expenses Net Unbudgeted Revenue & Expenses Net Unbudgeted Revenue & Expenses Overall Income (Loss) Overall Income (Loss) Overall And Overa	83	Other Financing Sources														
Fire Suppression Excess Grant Revenue Safer Grant 2016 Apparatus Sales Miscellaneous Income Donations Total Unbudgeted Expenses Palominas FD - Chief's Salary Wildland Labor Wildland Expenses Total Unbudgeted Expenses Safer 2016 Expenses Total Unbudgeted Expenses Net Unbudgeted Revenue & Expenses Net Unbudgeted Revenue & Expenses Cash on Hand Cash on Hand Cash on Hand	84	Unbudgeted Revenue														
Fire Suppression Excess Grant Revenue Safer Grant 2016 Apparatus Sales Miscellaneous Income Donations Total Unbudgeted Expenses Palominas FD - Chief's Salary Wildland Labor Wildland Expenses Safer 2016 Expenses Total Unbudgeted Expenses Net Unbudgeted Revenue & Expenses Net Unbudgeted Revenue & Expenses Cash on Hand Cash on Hand Cash on Hand	_	alominas Fire District				14,625										14,625
Grant Revenue Safer Grant 2016 Apparatus Sales Miscellaneous Income Donations Total Unbudgeted Revenue Unbudgeted Expenses Palominas FD - Chief's Salary Wildland Labor Total Unbudgeted Expenses Total Unbudgeted Expenses Net Unbudgeted Revenue & Expenses Net Unbudgeted Revenue & Expenses Cash on Hand Cash on Hand		ire Suppression Excess		2,915			4,045	1,626								හ තිපිලි
Apparatus Sales Miscellaneous Income Donations Unbudgeted Expenses Palominas FD - Chief's Salary Wildland Labor Wildland Expenses Total Unbudgeted Expenses Net Unbudgeted Revenue & Expenses Net Unbudgeted Revenue & Expenses Cash on Hand Z61,763 Cash on Hand	87 6	rant Revenue						4,031								4,031
Apparatus Sales Miscellaneous Income Donations Total Unbudgeted Revenue Unbudgeted Expenses Palominas FD - Chief's Salary Wildland Labor Wildland Expenses Total Unbudgeted Expenses Net Unbudgeted Revenue & Expenses Net Overall Income (Loss) Ogen And Total Chief's Salary Net Overall Income (Loss) Ogen And Total Chief's Salary Net Overall Income (Loss) Ogen And Total Chief's Salary Net Overall Income (Loss)	88	afer Grant 2016		15,120				18,400								33,520
Miscellaneous Income Donations Total Unbudgeted Revenue Unbudgeted Expenses Palominas FD - Chief's Salary Wildland Labor Wildland Labor Total Unbudgeted Expenses Net Unbudgeted Revenue & Expenses Net Unbudgeted Revenue & Expenses Cash on Hand Z61.763	89 A	pparatus Sales														0
Donations Total Unbudgeted Revenue Unbudgeted Expenses Palominas FD - Chief's Salary Wildland Labor Wildland Expenses Safer 2016 Expenses Total Unbudgeted Expenses Net Unbudgeted Revenue & Expenses Net Overall Income (Loss) Cash on Hand Z61,763	06	fiscellaneous Income														0
Unbudgeted Expenses Palominas FD - Chief's Salary Wildland Labor Wildland Expenses Safer 2016 Expenses Total Unbudgeted Expenses Net Unbudgeted Revenue & Expenses Net Overall Income (Loss) Cash on Hand Total Unbudgeted Revenue & Expenses Net Overall Income (Loss)		Onations		100		1,000										1,100
Unbudgeted Expenses Palominas FD - Chief's Salary Wildland Labor Wildland Expenses Safer 2016 Expenses Total Unbudgeted Expenses Net Unbudgeted Revenue & Expenses Net Overall Income (Loss) Cash on Hand Z61.763	92	Total Unbudgeted Revenue		18,135	OI	15,625	4,045	24,057	0	ō	01	01	01	01	01	61,862
Unbudgeted Expenses Palominas FD - Chief's Salary Wildland Labor Wildland Expenses Safer 2016 Expenses Total Unbudgeted Expenses Net Unbudgeted Revenue & Expenses Net Overall Income (Loss) Cash on Hand Z61.763	93															
Palominas FD - Chief's Salary Wildland Labor Wildland Expenses Safer 2016 Expenses Total Unbudgeted Expenses Net Unbudgeted Revenue & Expenses Net Overall Income (Loss) Cash on Hand Z61.763	94	Unbudgeted Expenses														
Wildland Labor Wildland Expenses Safer 2016 Expenses Total Unbudgeted Expenses Net Unbudgeted Revenue & Expenses Net Overall Income (Loss) Cash on Hand Z61,763	95 F	alominas FD - Chief's Salary		4,333	4,333	4,333	4,333									17,333
Wildland Expenses Safer 2016 Expenses Total Unbudgeted Expenses Net Unbudgeted Revenue & Expenses Net Overall Income (Loss) 0 Cash on Hand 761,763	<u>۸</u> 96	Vildland Labor		1,819		1,139	4,818	436								8,212
Safer 2016 Expenses Total Unbudgeted Expenses Net Unbudgeted Revenue & Expenses Net Overall Income (Loss) 0 Cash on Hand 761.763	97 V	Vildland Expenses														0
Net Unbudgeted Expenses Net Unbudgeted Revenue & Expenses Net Overall Income (Loss) 0 Cash on Hand 761,763	98	afer 2016 Expenses		7,520	7,040	6,080	5,200	4,640								30,480
Net Unbudgeted Revenue & Expenses Net Overall Income (Loss) 0 Cash on Hand 761,763	66	Total Unbudgeted Expenses		13,672	11,373	11,552	14,351	5,076								56,025
Net Unbudgeted Revenue & Expenses Net Overall Income (Loss) 0 Cash on Hand 761,763	100															
Net Overall Income (Loss) 0 Cash on Hand 761,763	101	Net Unbudgeted Revenue & Expenses		4,462	(11,373)	4,073	(10,306)	18,981	01	Oi	01	01	0	01	0	5,837
Cash on Hand <u>761,763</u>	103	Net Overall Income (Loss)	C	(109 557)	(90 141)	(76 158)	70 234	257 314	41 716	(33 243)	(62.633)	(37.242)	131.103	20.015	(117.021)	(5,615)
Cash on Hand 761.763	2 4		PI .	710010011	120,111	70011071						7				
	105 C	ash on Hand	761,763	645,997	555,857	479,698	549,795	800,768								~ \$743.463
	106															
	107										-					
	108			The Cash	on Hand a		· 30, 2020 v	was \$800,7	68. The Ne	t Overall L	oss is pro	jected to l	S \$ (5,615)			
	109			at fiscal ye	ar end. Si	nce both ba	lances are	e not positi	ive so then	e is poten	tially an ac	iverse imp	act			
	110			on operati	ons or liqu	sidity of the	district th	nat should L	be reported	of the co	unty Boar	d of Super	visors.			
Cash on Hand at June	111			The Distric	of cannot l	egally end t	he year wi	ith a loss a	nd cannot	have any	balance or	na LOC at	fiscal yea	r end.		
	112			Cash on H	and at Jur		is projecte	d to be app	proximate	y \$743,46;	69					
113	113															THE RESERVE THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TRANSPORT NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TRANSPORT NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TRANSPORT NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TRANSPORT NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TRANSPORT NAMED IN COLUMN TRANS